

Customer Success Story: Tesla Transformers India Ltd.

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The OptiProERP solution has given us full visibility and control of our business, intercompany process, and global operations. We now operate more efficiently and profitably and are in a better position to meet our aggressive growth goals.

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Jaideep Jain Managing Director





Tesla Transformers India Ltd selected OptiProERP to:

- Gain visibility and control into all operations
- Improve information flow, real-time reporting, and forecasting
- Automate manual and paper-based processes
- Reduce costs and improve cash flow
- Replace a legacy ERP system with a fully integrated, manufacturing ERP solution

Introduction

Like many global manufacturers experiencing significant growth in domestic and export markets, Tesla Transformers India Ltd (Tesla) looked for transparency and real-time information sharing, improved and centralized control, better financial reporting, and fully integrated operations.

The OptiProERP team worked closely with Tesla Transformers India Ltd, a global manufacturer and distributor of electrical transformers, to improve its operational control and communications, automate manual systems, and gain real-time reporting across its operations.

The Company: Tesla Transformers, Ltd.

Tesla Transformers India Ltd is a global electrical power sector manufacturer that produces, installs, supplies, tests, and distributes power and distribution transformers. Since 1973, the company has supplied its products to major state electricity boards and central government-run power plants in India and across Asia. The company is ISO-9001:2015, ISO 14001:2015 and ISO 18001:2018 certified. A well-established and forward-thinking company, Tesla operates with \$50 million in annual revenue and approximately 250 employees.

COMPANY	Tesla Transformers India Ltd
HEADQUARTERS	Bhopal, India with operations in Asia, U.S., Africa, and Europe
INDUSTRY	Electrical and electronic manufacturing and distribution
PRODUCTS	Power and distribution transformers
DEPLOYMENT	On-premise

The company is made up of three separate entities in the areas of: power transformer manufacturing, distribution, and power subassembly contracting. Tesla was seeking ways to improve control and visibility into its production and overall operations, intercompany communication, reporting, and profitability across these three entities.

With global customers and a strong reputation for excellence, the company is well positioned to meet its aggressive growth goals of doubling revenues in the next two years. Management wisely understood that to meet the company's future needs and goals, it needed to replace its legacy ERP system and update to a modern system. Its overall goal was to fully integrate and streamline companywide processes for increased visibility, control, and efficiency as it looked to rapidly grow.





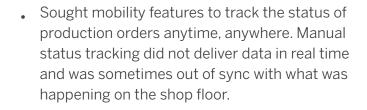
The Situation: Operational and Visibility Challenges

Tesla faced multiple challenges with a goal to transform itself into a 21st century global organization. The company faced common growing pains:

- Lacked granular visibility into its production and delivery scheduling.
- Struggled with functional departments operating in data and communication siloes.
- Needed better data into its production timing and sequencing. Certain power transformer orders take longer to manufacture than others and consume varying levels of resources.
 Management looked for a consolidated resource utilization process to have real-time intelligence about how much capacity is available vs. how much is already committed. Otherwise, the company was susceptible to over-committing and delaying deliveries.
- Looked for better tracking of customerspecific requirements and inspection criteria. Without this tracking intelligence, the company could be delayed in inspection and dispatching the final product.

The Solution: OptiProERP

Following a competitive ERP selection process, Tesla selected OptiProERP because of its end-toend manufacturing ERP solution embedded into the SAP Business One platform. OptiProERP provided a one-stop-shop manufacturing solution that fit the company's unique needs and enabled complete control of and visibility into processes from start to finish. Information is now centralized, and business activities are now coordinated from one central system. Tesla also valued the OptiProERP team's industry expertise and experience in optimizing business processes for manufacturing companies, garnering the company's trust in OptiProERP.



- Needed a single source of truth to capture and view operational information and individual transactions.
- Lacked an accurate planning system for purchases to maintain appropriate inventory levels. Because materials contribute to 80% of their product cost, Tesla needed MRP functionality to properly time purchases. The company needed to gain access to siloed production data and to improve cash flow and revenue forecasting.
- Needed an automated system for storing and retrieving the BOM structure in real time to replace manual steps.
- Wanted to replace its legacy ERP system, which was not an end-to-end, fully integrated system and required many manual workarounds.
- . Looked to improve quality control processes.
- Required real-time reports to comply with government requirements.

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OptiProERP delivered improvements in visibility and operational efficiency. We now have real-time reports, transparency in our operations, and much better overall business control.

Shishir Sareen Manager Process Improvement

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The Implementation: On-time and Within Budget

Given OptiProERP's global operations, its U.S.- based and local India implementation and support team visited Tesla's facilities to fully understand the business.

The OptiProERP team helped implement best practice processes and tailored a solution to meet the company's unique needs. The OptiProERP team also supported the data migration process and identified reporting requirements.

The OptiProERP team created a phased schedule to quicken the implementation and adoption by Tesla's employees to deliver a faster time to value. OptiProERP's services included training, data preparation, testing, and post go-live support.

Tesla's senior management worked closely with the OptiProERP team and was very supportive throughout the implementation and in driving change management, playing an important role in the success of the project.

Management at Tesla Transformers India Ltd has expressed sincere satisfaction with the OptiProERP product and the value it has already delivered. They deemed the implementation a success.

The Benefits: Increased Visibility and Lower Operating Costs

The implementation covered all operational areas of production, quality control, sales, purchasing, and finance. Above all else, Tesla now has streamlined processes that add efficiencies and time savings. Among the specific benefits derived from the new OptiProERP solution are:

- Reduced costs and improved cash flow.
- Real-time visibility and control of production, scheduling, inventory, and financials.
- Easy access to real-time business information for employees, including operators and supervisors on the shop floor who needed production order and completion status on their mobile devices.
- Improved internal processes including production, sales, and purchasing.
- Manhours saved by eliminating manual processes.
- Streamlined and real-time intercompany reporting and communication.
- Improved quality control across the entire manufacturing lifecycle.
- Increased and streamlined compliance with regulations and government requirements.



100% improvement in real-time visibility into production, scheduling, inventory, and financials



100% improvement in visibility and accuracy of intercompany transactions between its two major business units by replacing manual processes with system-driven processes



80% reduction in time spent generating over 25 month-end inventory and financial reports while gaining real-time accuracy





About OptiProERP

OptiProERP is an industry-leading ERP solution for manufacturing and distribution. OptiProERP delivers bestin-class industry functionality embedded into SAP Business One, the market-leading business management platform for small and midsize enterprises. Customers gain an end-to-end business management solution, including financials, accounting, sales, CRM, and industry-specific functionality that fully leverages deep industry expertise of over 20 years dedicated to serving manufacturers and distributors.

OptiProERP is an eWorkplace Manufacturing solution. eWorkplace Manufacturing is SAP's strategic industry partner for manufacturing and distribution and its first OEM partner as part of SAP's global PartnerEdge Program. Serving manufacturers and distributors for over 20 years with OptiProERP and BatchMaster as its two ERP solutions, eWorkplace Manufacturing has gained the trust of over 3,000 customers globally.

For more information, visit www.optiproerp.com.

